

GOING GLOBAL

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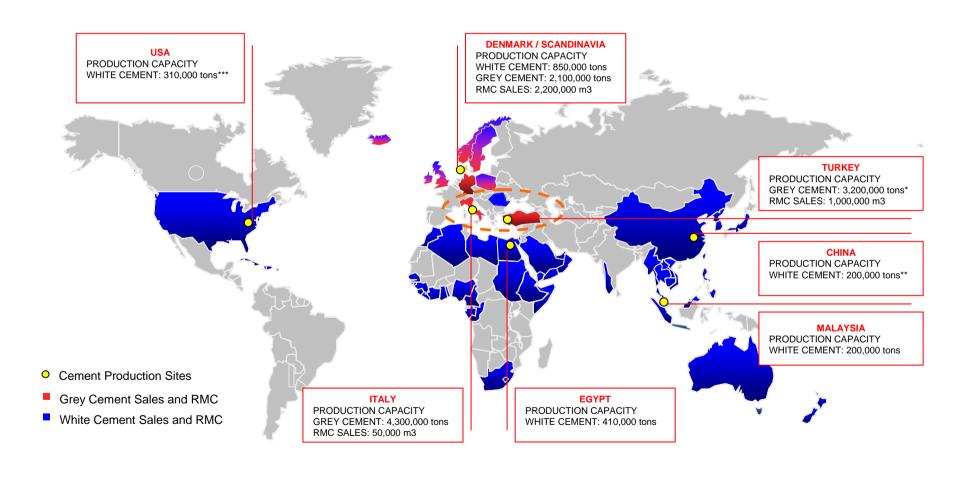
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GOING GLOBAL: CEMENTIR GROUP TODAY



GEOGRAPHICAL DIVERSIFICATION PROVIDES EARNINGS RESILIENCE AND FASTER GROWTH



^{*} Including 500,000 tons capacity increase by 2005 year end

^{**} After expansion capex

^{***} In JV with Heidelberger and Cemex

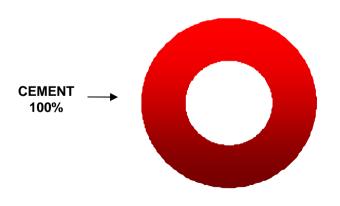
GOING GLOBAL: A TRANSFORMATION FROM 1996



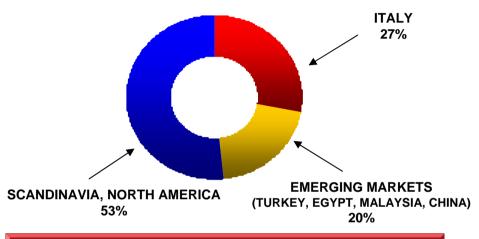
GEOGRAPHICAL AND PRODUCT DIVERSIFICATION SINCE 1996



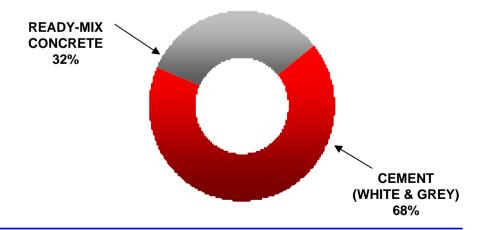
1996 SALES BY PRODUCT



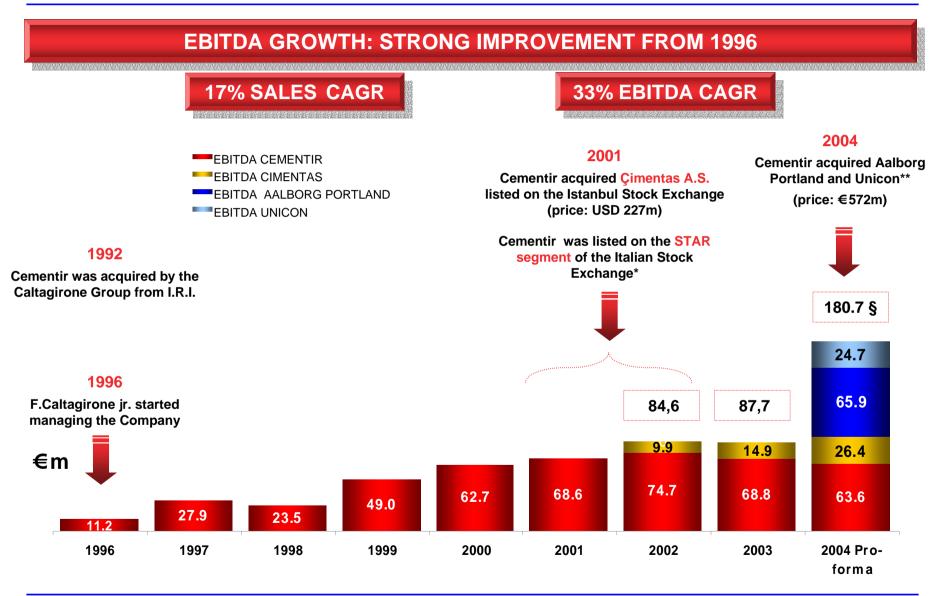
2004 PRO-FORMA SALES BY GEOGRAPHY



2004 PRO-FORMA SALES BY PRODUCT





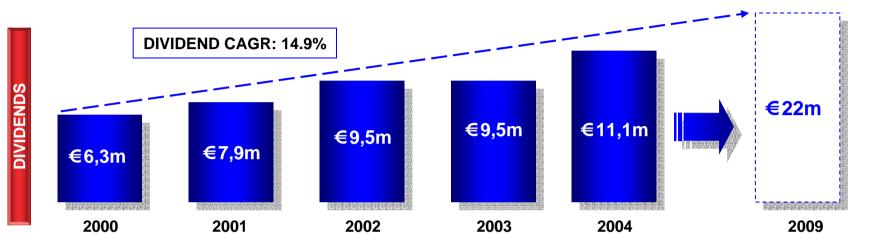


^{*} Companies listed in the STAR segment must fulfil specific requirements on criteria such as: transparency, corporate governance, free float

^{**} Adding 12 months pro-forma contribution from Aalborg Portland and Unicon to Cementir Group in 2004. The deal was formally closed on October 29th, 2004 § The figure includes around € 10m of indirect taxes and miscellaneous costs that in the past were booked below the EBITDA line and now have been reclassified



IF WE ASSUME STABLE RESULTS THE GOAL IS TO DOUBLE DIVIDENDS IN 5 YEARS







TARGETS: FREE CASH FLOW MAXIMISATION AND GROWTH



INTERNAL AND
EXTERNAL
GROWTH STRATEGY



TARGET FCF: €60-70 m PER ANNUM STRONG CASHFLOW GENERATION

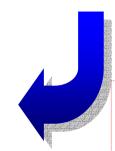
SHAREHOLDER VALUE CREATION

FOCUS ON COST EFFICIENCIES €9-10 m OF EBITDA IMPROVEMENT FROM: IT / LOGISTICS OPTIMIZATION AND CENTRALISATION OF PURCHASES (COAL, FUEL, ADDITIVES & SPARE PARTS). FULL IMPACT FROM 2007

IN TURKEY:
500,000 tons
CAPACITY INCREASE
BY END OF 2005 AND
POSSIBLE
ACQUISITIONS OF
UZAN PLANTS TO BE
AUCTIONED



DISCIPLINED
INVESTMENTS
IN CORE BUSINESS

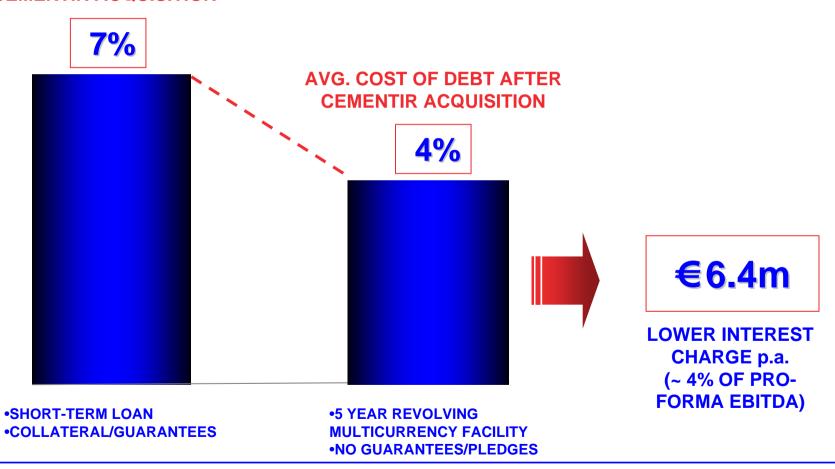


CAPEX / SALES RATIO
DOWN FROM OVER 10% TO
5-7% *
MAINTAINANCE CAPEX
AROUND €45-50 m



AALBORG PORTLAND / UNICON DEBT RESTRUCTURING

AALBORG PORTLAND/UNICON: AVG. COST OF DEBT BEFORE CEMENTIR ACQUISITION









4TH LARGEST CEMENT PRODUCER IN ITALY

CEMENT & RMC PLANTS

• CEMENT PLANTS	CAPACITY (TONS)	
Arquata Scrivia	0.8m	
Spoleto	0.7m	
Maddaloni	1.4m	
Taranto	1.5m	
TOTAL CEMENT CAPACITY	4.3m	
RMC PLANTS	m3	
n. 3 Central/Southern Italy	0.4m	

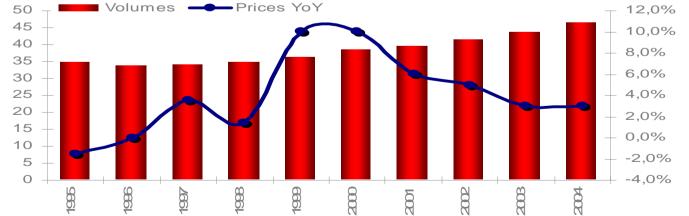


%





2004_FY



EBITDA* €63,6m

^{*} Restated taking into account environmental and indirect costs



7TH LARGEST CEMENT PRODUCER IN TURKEY

1.0m

CEMENT & RMC PLANTS

CAPACITY (TONS)	
2.6m	
0.6m	
3.2m	
m3	

n. 15 in the Aegean region (W.Turkey)





NET SALES €114,3 m

2004_FY

EBITDA ** €26,4m

¹ including 500,000 capacity expansion (one major kiln upgrade) expected to be completed by 2005 year end (cost: €14 m)

^{**} Restated for indirect taxes and environmental costs.

DENMARK



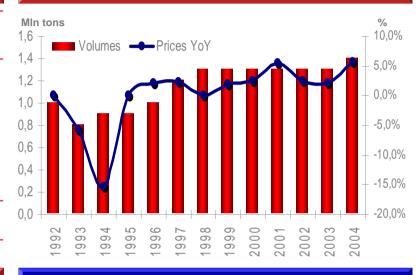
WHITE & GREY CEMENT PRODUCTION CAPACITY 1

•	WHITE CEMENT	CAPACITY (TONS)	EXPORT COUNTRIES	
	Denmark	0.9m	USA, Germany, France, UK	
	Egypt	0.4m	Algeria, Syria, Morocco	
	Malaysia	0.2m	Korea, Thailand, Indonesia, Australia	
	China	0.2m ²	-	
	TOTAL	1.7m³		
•	GREY CEMENT	TONS	EXPORT COUNTRIES	
	Denmark	2.1m	UK, Northern Ireland, Puerto Rico	

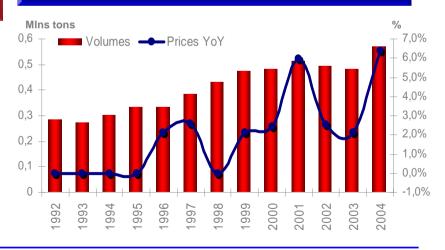
A new 200.000 tons import terminal in Tampa (Florida) will start operation by year end



GREY CEMENT VOLUMES AND PRICE CHANGE⁴



WHITE CEMENT VOLUMES AND PRICE CHANGE⁴

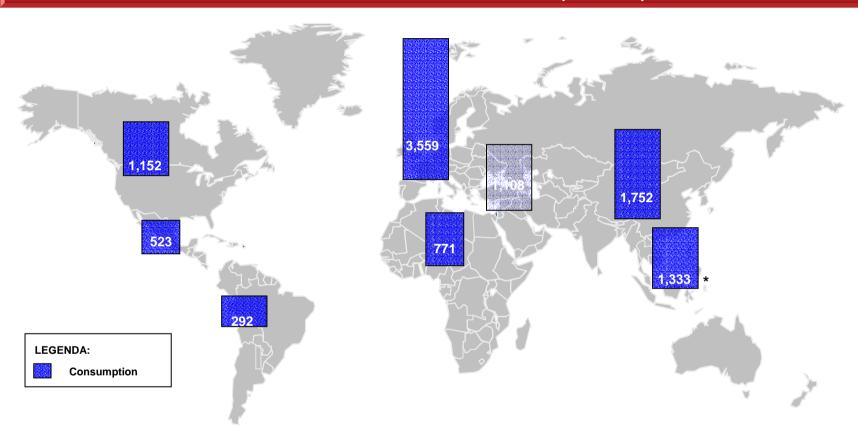


^{1.} Nominal capacity; 2. Including 100,000 tons of capacity expansion; 3. Not including Leigh White USA joint venture (24.5% owned); 4. Volumes and prices

^{*} Restated for indirect taxes and environmental costs



GLOBAL WHITE CEMENT MARKET (000 tons)



- Global demand for white cement has grown around 5-6% annually in the last 10 years*
- White cement capacity tends to be inland and less subject to imports
- White cement is used for decoration and RMI work; hence demand is more stable

SCANDINAVIA: READY MIX CONCRETE



PAN SCANDINAVIAN RMC PLAYER



READY MIX PLANTS & PRODUCTION CAPACITY

UNICON 2004_FY HIGHLIGHTS

RMC PRODUCTION CAPACITY*	PLANTS	Volumes sold / year
Denmark	28	0.9 m 3
Norway	29	0.7 m.3
Sweden**	8	0.15 m.3
Poland	10	0.5 m.3
TOTAL	75	2.2m 3

NET SALES €206,7m

EBITDA *** €24,7m

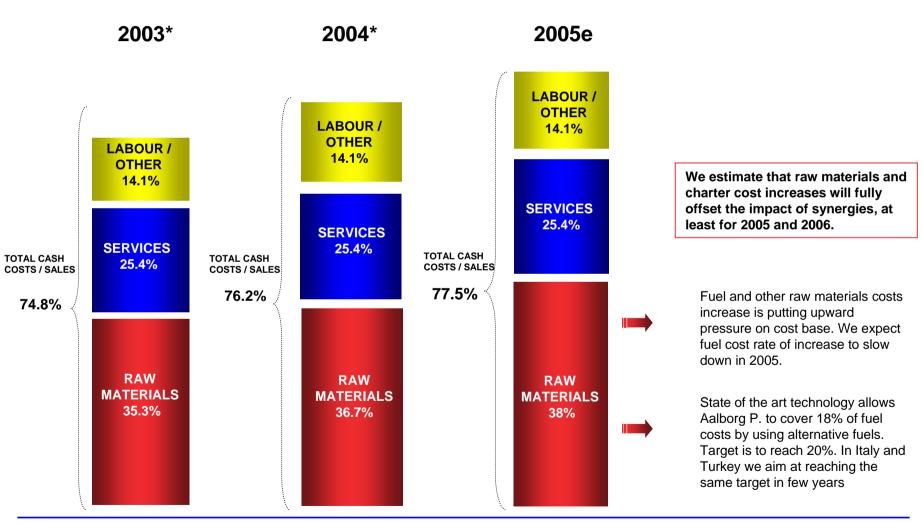
^{*} In addition Unicon has a 50% stake in a Portuguese subsidiary which produces concrete elements ** 50:50 share capital split between Unicon and Skanska.

^{***} Restated for indirect taxes and environmental costs



OPERATING COSTS ARE RISING

COMMENTS



^{* 2003} and 2004 data is based on Group pro-forma income statement





FINANCIALS: 2005 FIRST QUARTER HIGHLIGHTS *



LESS WORKING DAYS AND BAD WEATHER, ESPECIALLY IN DENMARK, EXACERBATED A SEASONALLY WEAK FIRST QUARTER

(Euro 000)	1° Q 2005*	1° Q 2004	Δ%
NET SALES	171.709	71.357	140,63
RAW MATERIALS	(68.122)	(32.275)	111,07
GROSS PROFIT	56.252	24.627	128,42
LABOUR COSTS	(28.371)	(8.603)	229,78
EBITDA	25.850	15.665	65,02
D&A	(16.167)	(6.849)	136,04
EBIT	9.683	8.816	9,83
FINANCIAL RESULT	(2.236)	2.096	(206,67)
PRETAX	7.285	10.947	(33,45)

- ➤ Trading at Aalborg was in line with budget
- ➤ Unicon results were above budget
- >Trading in Turkey is strong
- ➤In Italy Sales were weak due to bad weather and sluggish underlying demand. Improvement in April.
- ➤ Ebitda includes -€2.4m of indirect taxes which were previously excluded. 2004 figures are adjusted accordingly



BROADER GEOGRAPHICAL REACH ALLOWS CEMENTIR TO OFFSET EACH COUNTRY'S ECONOMIC CYCLE

SALES BREAKDOWN BY DIVISION

(Euro 000)	1° Q 2005 *	1° Q 2004	Δ%
EUROPE	130,0	49,4	163,16
ASIA	28,8	22,0	30,91
NORTHERN / CENTRAL AMERICA	7,3	0	n/a
NORTH AFRICA	5,6	0	n/a
GROUP NET SALES	171,7	71,4	140,48

SALES BREAKDOWN BY PRODUCT

(Euro 000)	1° Q 2005*	1° Q 2004	Δ%
GREY & WHITE CEMENT	110,2	62,2	77,17
RMC	61,5	9,2	568,48
GROUP NET SALES	171,7	71,4	140,48



DE-LEVERAGE IS A PRIORITY ASSUMING STABLE RESULTS IN THE PERIOD **GOAL: NET DEBT / EBITDA TO ZERO BY END OF 2009**

AALBORG

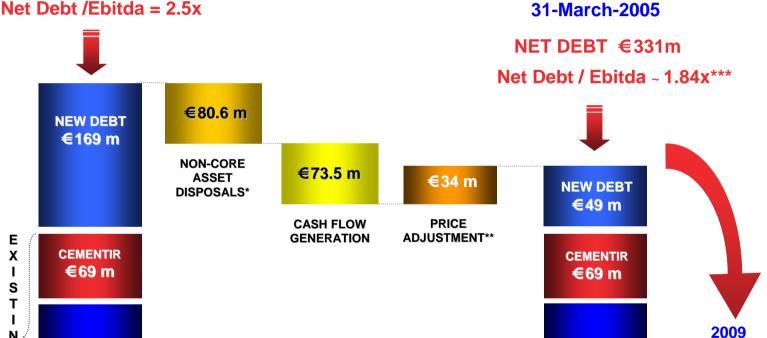
UNICON €213 m **YEAR END**

NET DEBT

€0 m

AALBORG PORTLAND UNICON DEAL

NET DEBT €451m Net Debt /Ebitda = 2.5x



AALBORG

UNICON

€213 m

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^{* € 46.6} m from Treasury shares and Caltagirone Editore stake; € 20 m from real estate; € 14 m from other financial stakes

^{**} Retained earnings paid to FLS for Jan-Oct 29th 2004 plus transaction costs and fees

^{***} Based on 2005 pro-forma EBITDA

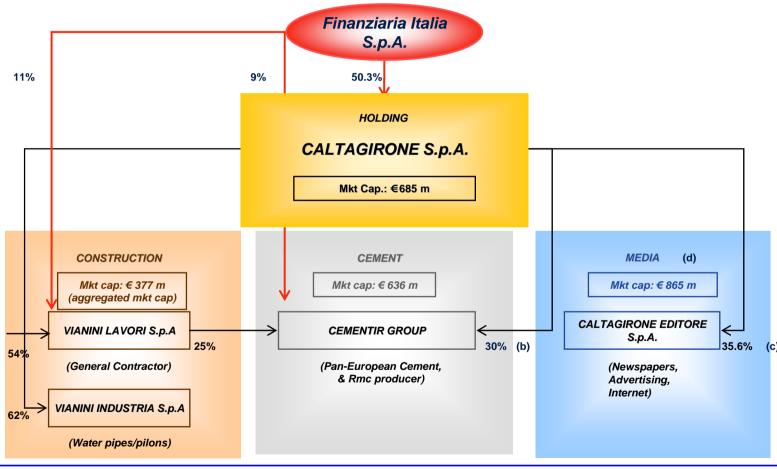




THE CALTAGIRONE GROUP



- ➤ The Caltagirone Group is a family-controlled industrial concern with aggregated sales over €1.3 bn (2004) (a)
- > Group structure is based on three main activities: Construction, Cement and Media
- > The Group holds Financial Investments in several quoted companies



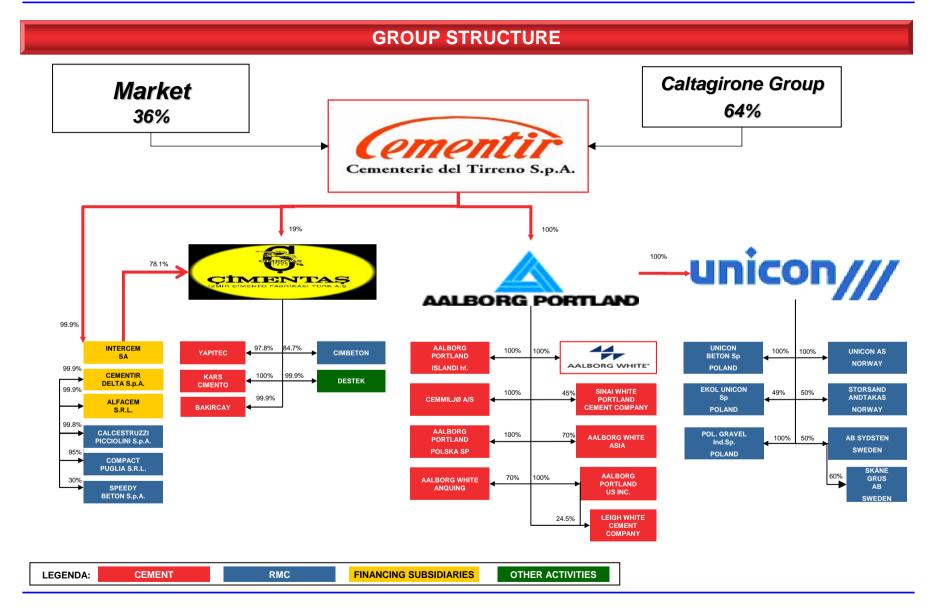
⁽a) Including Aalborg Portland and Unicon for 12 months 2004

⁽b) Includes 30% stake held by Mantegna '87 Srl, 100% controlled by Caltagirone S.p.A.;

⁽c) Directly held by: Capitolim (4.3%), Vianini Lavori (3.6%), Vianini Industria (2.88%), Mantegna (10.36%), Caltagirone Spa (14.4%);

⁽d) The Caltagirone Family owns directly and/or indirectly another 34% of CED SpA.









BROKERS	RATING ON CEMENTIR	WEB SITE
ABAX BANK PARINI	MARKET PERFORM	www.abaxbank.com
ACTINVEST CASTELLI	ACCUMULATE	www.actinvest.com
BANCA AKROS LOGOLUSO	ACCUMULATE	<u>www.bancaakros</u>
CABOTO LA SCALIA	HOLD	<u>www.caboto.it</u>
CAZENOVE FERRARI	OUTPERFORM	www.cazenove.com
CENTROSIM PEDRAZZINI	BUY	www.centrosim.it
CHEUVREUX CRISTOFORI	OUTPERFORM	www.caicheuvreux.com
CREDIT SUISSE COLLISON	NEUTRAL	www.credit-suisse.com
EUROMOBILIARE CHIANDETTI	HOLD	www.bancaeuromobiliare.it
INTERMONTE MOSOLE	NEUTRAL	www.intermonte.it
MEDIOBANCA ARENA	UNDERPERFORM	www.mediobanca.it
UBS WARBURG CIPELLETTI	NEUTRAL	www.ubs.com



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